

From: [Morrison, Hugh R](#)
To: [Thorson, Robyn](#)
Subject: Final version of Transition paper on IR 9/12
Date: Wednesday, January 20, 2021 7:22:28 AM
Attachments: [Transition R9 R12 Overview - Jan 21 draft.docx](#)

Robyn,

Attached is the final version of the IR 9/12 Transition Paper, reflecting any updates from the programs. We need to send it back to HQ by 9:00 this morning. Apologies for the short timeline for a final look over.

Note that it has your name in the "prepared by" line. Jason offered to include his name here, if you prefer.

Thanks,

Hugh

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